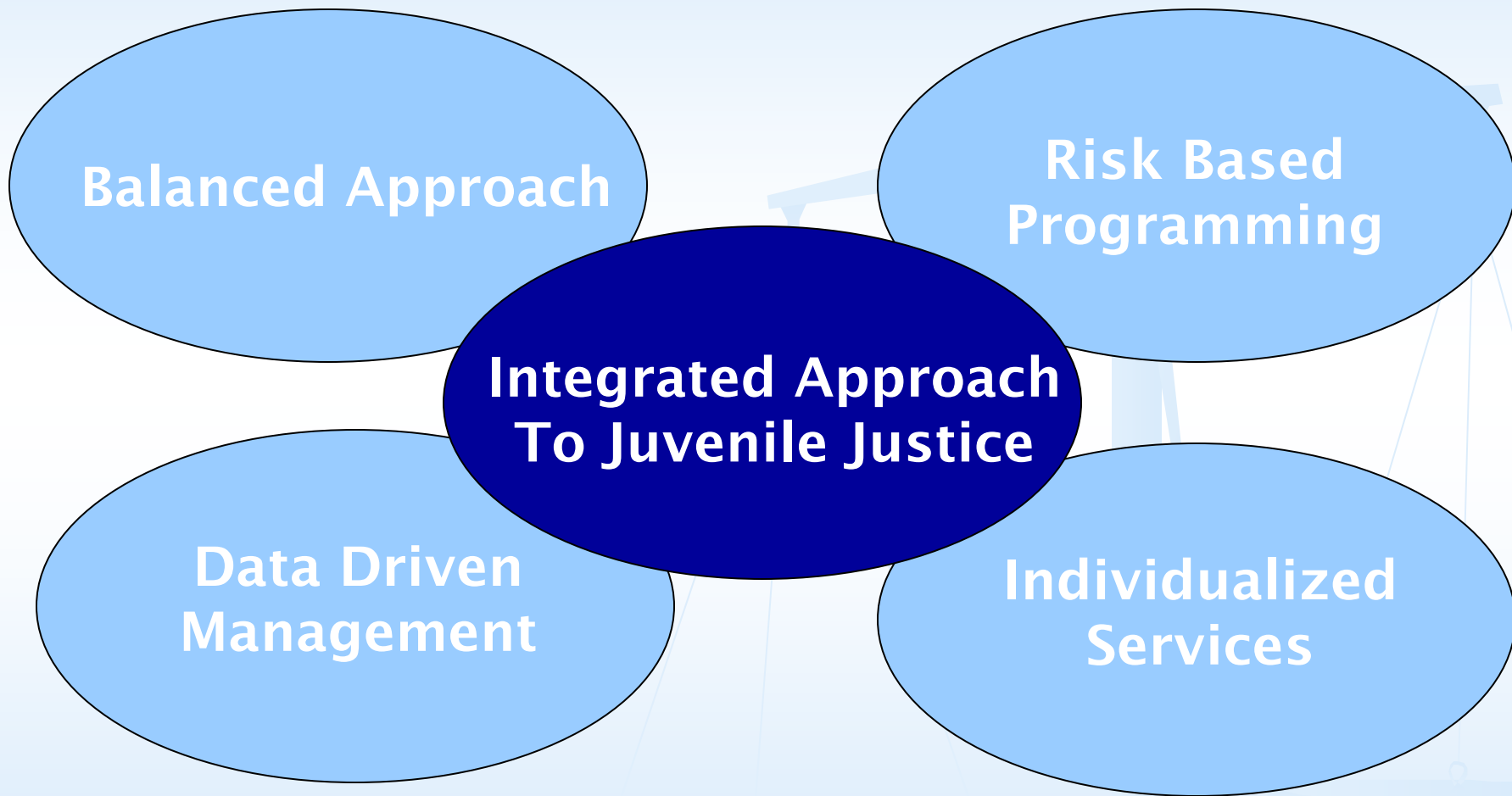


# **Virginia Department of Juvenile Justice**

A faint, light blue background image of a balance scale is visible on the right side of the slide. The scale is tilted slightly to the right, with the right pan being lower than the left pan. The central pillar and the horizontal beam are also visible.

## ***Department Overview***

**May 2003**



# Balanced Approach to Juvenile Justice



# Division of Community Programs

- Court Service Units
  - Intake, Investigations, Probation & Parole
- Halfway Houses & Transitional Services
- Contracted Programs
  - Residential alternatives to incarceration in a state-operated juvenile correctional center
- Interstate Compact on Juveniles
- VJCCCA
- Secure Detention

# Division Accomplishments

- Improved management of operations through the use of data
- Operationalized the Integrated Approach
- Enhanced use of personnel resources:
  - Completed workload analysis to determine staffing needs and have begun reallocation of staff to meet workload needs
  - Implemented On-Call Video Intake to reduce staffing costs associated with the existing process

# Division Accomplishments (cont.)

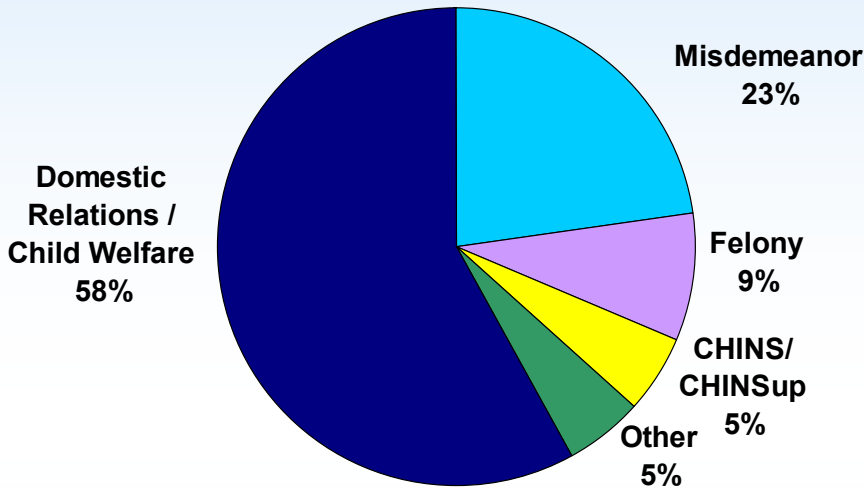
- Initiated System Improvements:
  - Implemented an automated Workload System to improve efficiency, ensure accountability, and provide information for program evaluation
  - Implemented the DJJ Risk Assessment Instrument in CSUs for management of youth on probation/parole, allowing the allocation of resources according to a juvenile's relative risk of reoffending

# Division Accomplishments (cont.)

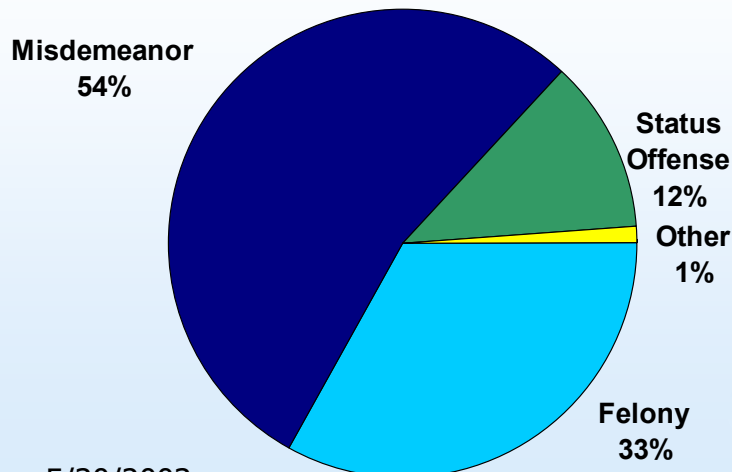
- Implemented enhanced parole/transition services model to manage youth in the community by their risk of reoffending and using the “balanced approach” in parole supervision
- Implemented Title IV-E initiative, potentially generating significant revenues for community-based services (first reimbursement of \$338,000 to CSUs has been distributed)
- Implemented consistent procedures across CSUs to increase consistency and ensure a minimum standard of services to all youth and families

# Court Service Units

## Intake Complaints, FY2002



## New Probation Cases, FY2002



- 32 state-operated, 3 locally-operated
- Over 600 probation/parole officers
- Provide mandated services to support the J&DR courts
  - Pre-Dispositional Reports = 6,232
  - Probation – Average daily population = 8,422
  - Parole – Average daily population = 866
- During FY2002,
  - 219,619 Intake Complaints were processed
  - There were 8,128 new Probation Cases



# VJCCCA

*A partnership between DJJ and local government to design and implement a system of services to reduce juvenile crime.*

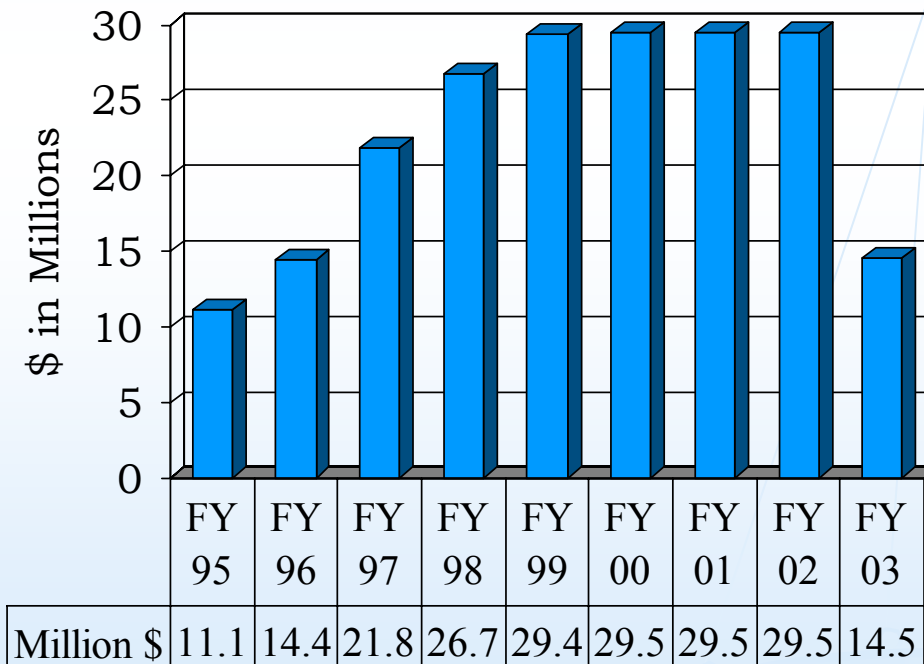
After a stabilization of funding to communities for juvenile services, VJCCCA received a 51% decrease in FY2003.

## In FY2002 VJCCCA admitted:

- 16,490 youth into 27,425 placements
  - 69% male
  - 52% White
  - Average age = 15.8
  - 54% post-dispositional
  - 88% non-residential

## Of youth admitted in FY2001:

- 74% successfully completed the program or service
- 64% had no intakes/arrests for a criminal offense within 12 months of admission



# Secure Detention

- Detention homes are locally-operated, community-based, residential facilities that provide temporary care for delinquents and alleged delinquents requiring secure custody pending court disposition or placement.
- Detention is a *short-term*, pre-dispositional placement intended to ensure that youth are present for court, without harming themselves or others while awaiting a court date.

## Culpeper Detention Home

- Only State operated detention center
- Part of Culpeper Juvenile Correctional Center
- Recently reduced from 50 beds to 14 beds

## FY2002 Detention Snapshot:

**Admissions:** 21,727

**Average Daily Population:** 1,107

**Utilization:** 95%

**Present Capacity:** 1,171

**Average Length of Stay:** 18 days

**Race:** 51% Black

**Sex:** 75% Male

**Age:** Over 75% between 15-17 years old

**Most Common Detaining Offense:**

Probation/Parole Violation  
(22% of admissions)

# Division Of Institutional Services

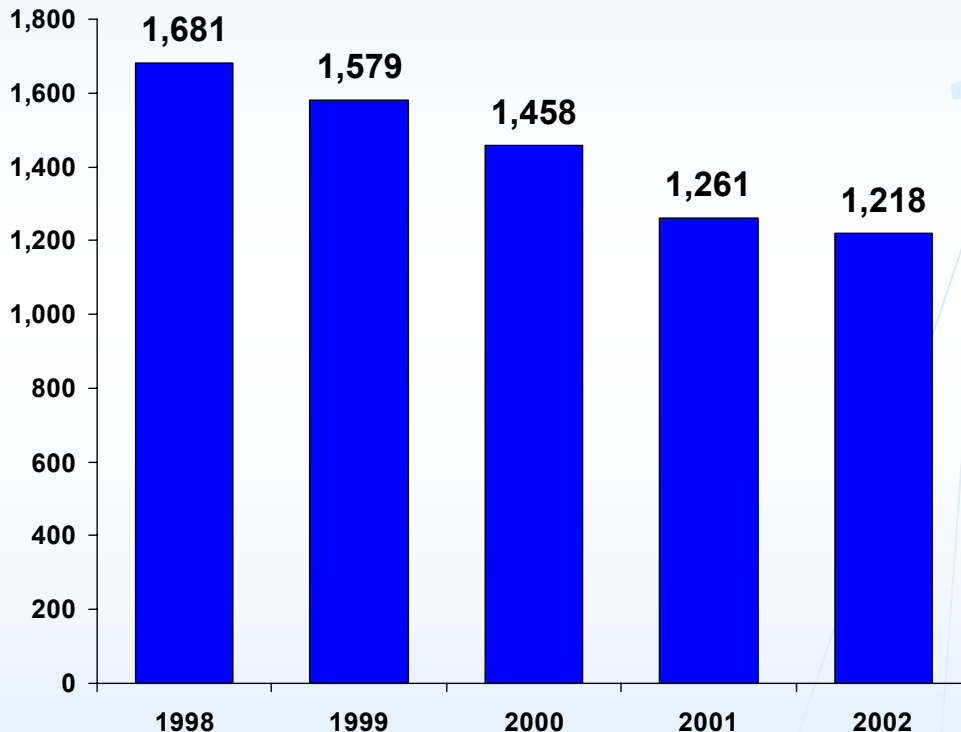
- Reception and Diagnostic Center (RDC)
- Medical Services
- Behavioral Services
- Juvenile Correctional Centers
- Alternative Placements
- Culpeper Detention Center

# Division Accomplishments

- Automated Population Board
- Monthly Work Load Indicators
- Population Management
- Expanded JCO Basic Skills
- JCO In-Service Training
- Tracking System - Child Protective Services and State Police
- Case Management SOP Revision
- Administrative Segregation SOP
- Substance Abuse Certification Process
- Current capital outlay projects funded by Voitis Funding (Federal funding with state matching funds)

# Commitments to DJJ

## State Commitments, FY1998 – FY2002



- Indeterminate – Up to 36 Months
  - Murder and manslaughter may stay until age 21
  - Time is established by the Department's length of stay (LOS) System
- Major offenders released by Director
- Determinate
  - Serious offenders – *Code of Virginia* §16.1-285.1
  - Judge sets the release date, up to 21st birthday

# Reception and Diagnostic Center (RDC)

- 166 beds – males and females all ages
- Acceptance and admission
- Transportation and intake process
- Start of the team concept
- Assignment of team members
- Evaluation results
  - Classification
  - Length of stay (LOS)
  - Service plan objectives
  - Placement

# Barrett

- 98 Beds
- Males of All Ages
- Substance Abuse Program
- Chemically Dependent
- Typically a Six Month Program
- Commission for the Accreditation of Rehabilitation Facilities
- Gateway Foundation

# Beaumont

- 322 Beds
- Older, more aggressive males
- Typically ages 15.6 to 20
- Sex Offender Treatment
- Substance Abuse Treatment
- Anger Management Program
- Juvenile Industries Program
- College Bound Program and SAT Testing
- Intensive Services Unit
- Capital outlay projects – new dining facility under construction; housing unit renovations in planning phase

# Bon Air

- 220 Beds
- Males typically age 11 to 16 with less serious offenses
- Sex Offender Treatment
- Substance Abuse treatment
- Anger Management Program
- Juvenile Industries Program
- Intensive Services Unit

# Culpeper

- 72 Beds
- Only JCC for Females
- All Ages and Custody Levels
- Became female-only facility in July 2002
  - Currently in transition stage
    - Hiring more female staff
    - Transfer treatment programs from Bon Air JCC
    - Refocused on gender specific treatment
    - Refurbished for females
- Could be expanded and made co-ed if needed



# Hanover

- 154 Beds
- Males typically ages 14 to 18 with moderate to serious offenses
- JROTC
- Sex Offender Treatment
- Substance Abuse Treatment
- Anger Management Program
- Capital outlay project – housing unit renovations in planning phase

# Natural Bridge

- 71 Beds
- Males typically ages 15.6 to 20
- All Types of Committing Offenses
- Substance Abuse Treatment
- Anger Management Program
- Independent Living Program
- Transition Planning
- Camp New Hope

# Oak Ridge

- 40 Beds
- Males of All Ages
- All Custody Levels and Offenses
- Developmentally Delayed
- Borderline to Moderately Retarded
- Behavioral Token Economy
- Sex Offender Treatment
- Substance Abuse Treatment
- Specialized Vocational Programming

# Alternative Placements

- Operated by the Reception & Diagnostic Center
- Contracted Private Placements
- Virginia Wilderness Institute – 32 beds for the exclusive use of DJJ
- Special placements for severe mental health problems and special needs wards

# Medical Services

- Physician Services
  - Primary Care Medicine on site
  - Specialty / Specialty Sub-Specialty Referral
- Dental Services
- Nursing Services
- Ancillary Services
  - Laboratory and Diagnostic

# Behavioral Services

- Mental Health Evaluation
- Client Profile
- Treatment Managers
  - Clinical Treatment Services
    - Individual and Group Therapy
    - Crisis Intervention
- Sex Offender Services
- Substance Abuse Services
- Anger Management Services

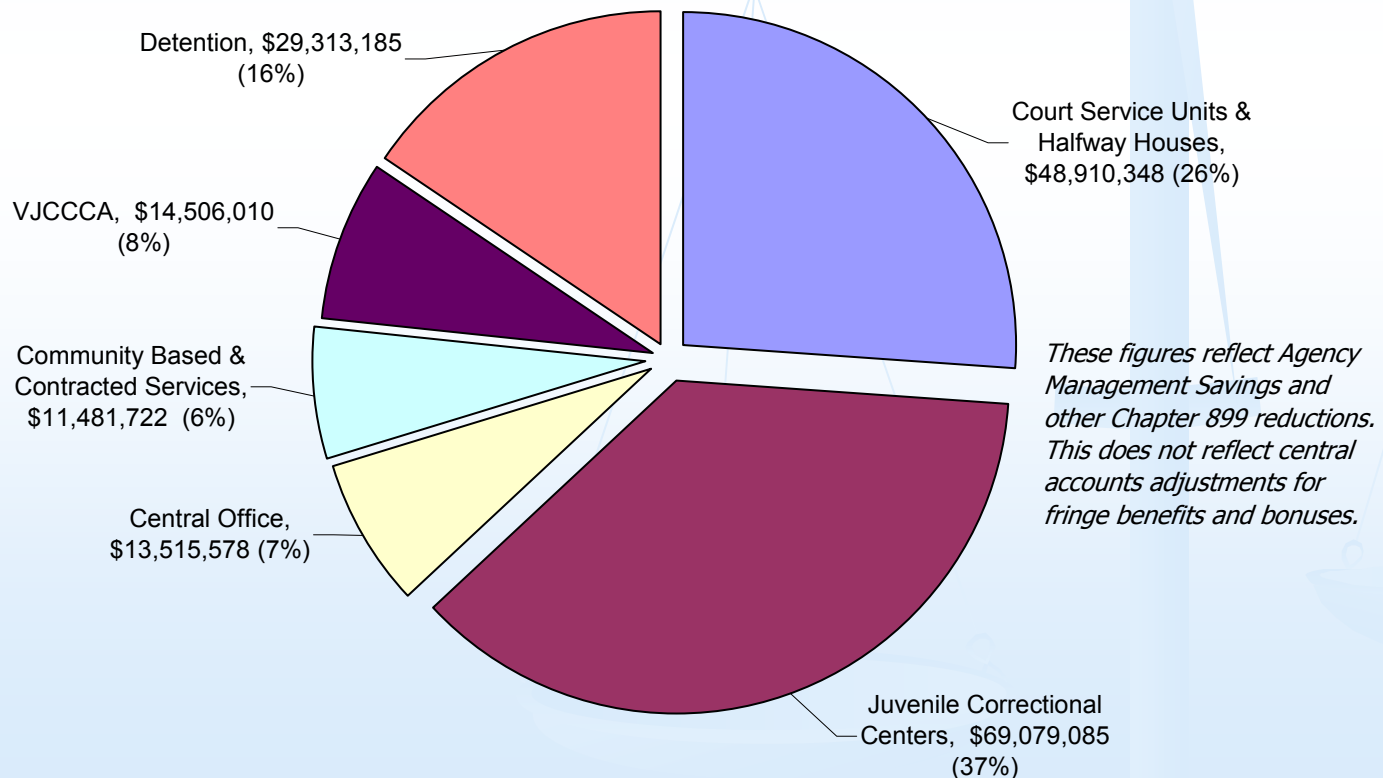
# DJJ Budget

## Chapter 899 (Appropriations Act)

FY2003  
\$200,575,286

FY2004  
\$201,550,225

**Department of Juvenile Justice**  
**FY2003 Operational General Funds = \$186,805,928**



# Budget Reductions

- 7 and 8% reductions enacted by 2002 General Assembly

FY 2003		FY 2004	
<u>Budget</u>	<u>FTE</u>	<u>Budget</u>	<u>FTE</u>
\$ (7,562,589.00)	-57.0	\$ (8,642,958)	-65.0

- Reduce private provider bed funding
- Culpeper savings (predicated on full closing)
- Generate revenue from DCSE
- Reduce boot camp to 50 beds
- Reduce 12 CSU positions (probation officers) for nonmandated workload
- Return LEADER funding
- Consolidate correctional center advocate positions into one ombudsman
- Reduce detention block grant funding
- Terminate funding for PMI/NMI
- Delay new detention bed openings
- Some one-time actions in FY 2003

- Additional Reductions, October - December 2002

FY 2003		FY 2004	
<u>Budget</u>	<u>FTE</u>	<u>Budget</u>	<u>FTE</u>
\$ (7,435,229)	-46.0	\$ (12,271,681)	-50.0

- Terminate remaining 50 beds at boot camp
- Savings from Tidewater Environmental Program (ended August 02)
- Central Office:
  - cut chief of operations, 1 MIS and 1 research position
  - reduce state vehicle use
  - eliminate 4 positions in Director's Office
  - terminate SABRE monitor position
  - cut 7 HQ positions in training, HR, MIS, accounting staff
  - reduce Board per diem funding to required level (4 meetings/year)
  - terminate monitor for TEP and boot camp
- Further reduce detention funding to localities
- Savings from expired KYDS contract
- Terminate 35 drug screening and assessment field positions (GF, court fees, and expiring grant)

# Budget Reductions

## □ 2002 General Assembly Budget Actions – DJJ Reductions

FY 2003		FY 2004	
<u>Budget</u>	<u>FTE</u>	<u>Budget</u>	<u>FTE</u>
\$ (26,914,176.00)	-91.5	\$ (27,512,176)	-119.5

- Culpeper JCC – suspend operations
- Reduce detention block grant request
- Eliminate funding for Richmond Continuum
- Reduce VJCCCA funding
- Eliminate Offices on Youth
- Eliminate SABRE funding

## □ Additional actions related to impact of cumulative budget reductions

- Underfunding Workers Compensation Premium by \$750,000/yr forces 20 more JCC vacancies
- Underfunding DJJ network telecommunication expenses by \$360,000/yr forces 10 vacancies
- Central Office carries four filled, unfunded capital outlay positions despite requests to charge expenses to projects
- Special fund appropriation for Culpeper Detention exceeds actual and projected revenues, made up for by additional forced vacancies

## □ **Total Reductions**

FY 2003		FY 2004	
<u>Budget</u>	<u>FTE</u>	<u>Budget</u>	<u>FTE</u>
\$ (41,911,994.00)	-194.5	\$ (48,426,815.00)	-234.5

<b>Position Reductions</b>	<u>FTE</u>		<u>FTE</u>
Institutions	-125.5		-153.5
Community Programs (CSUs)	-47.0		-50.0
Administration	-22.0		-31.0

# Critical Issues

- Loss of Community Programs/Alternatives
- Culpeper JCC Funding
- Recruitment and retention of JCC staff
- Correctional Center funding
- Population management – Overcrowding
- Compliance with Board and Interdepartmental standards
- Security, Safety and Service Delivery